

Marklund

Fiscal Year 2022

Consolidated Non-Salary Expenses

	FY2021 Y/E Projections	FY2022 Budget	Increase / (Decrease)	% Increase / (Decrease)
Employee Benefits	\$ 5,922,110	\$ 6,366,043	443,933	7.50%
Employee Expense *	273,813	446,644	172,831	63.12%
Consulting *	154,143	180,348	26,205	17.00%
Consulting - Nurses & Aides *	238,411	338,832	100,421	42.12%
Medical	968,302	941,850	(26,452)	-2.73%
Dietary & Support	479,097	516,205	37,108	7.75%
Housekeeping *	192,441	214,103	21,662	11.26%
Occupancy	1,055,135	1,093,581	38,446	3.64%
Equipment	700,259	737,425	37,165	5.31%
Vehicles *	65,392	97,038	31,646	48.39%
Administrative (Not Including Salaries)	875,311	848,077	(27,233)	-3.11%
Provider Taxes	1,232,899	1,274,641	41,742	3.39%
Interest Expense *	270	12,500	12,230	>100%
Client/Student *	97,072	142,473	45,401	46.77%
Public Relations	144,004	134,494	(9,510)	-6.60%
Total Direct Expenses	\$ 12,398,659	\$ 13,344,254	\$ 945,595	7.63%

- * Employee Expense - Seminars and trainings were cancelled due to COVID-19 consequently affecting Mileage Reimbursement as well as Travel & Sustenance expenses.
- * Consulting - Routine clinics, Dentist visits , and other consultant appointments were cancelled or postponed because of the pandemic. The budget for FY22 is based on the regular schedule.
- * Consulting: Nurses & Aides - The budget for this line item anticipates the use of agency to fill open positions when necessary. We are budgeting for LPNs in case there is a shortage of available RNs.
- * Housekeeping - The need for linens will increase once all programs resume. Additionally we are anticipating the possibility of a 7% increase in the cost of laundry supplies for FY22.
- * Vehicles -Due to the cancellation of outings, our vehicles did not see much activity. This year the budget reflects the projected gasoline usage and possible resulting repairs once we are able to get out again.
- * Interest Expense - Fortunately we did not have to use the Line of Credit much in FY21. The budget reflects what we may need to borrow in FY22.
- * Client / Student - Due to COVID-19, we were unable to go out on outings or hold events. The budget for FY22 plans for restored activities.

Fiscal Year 2022
Employee Expense Total

	Philip Center	Wasmond Center	Mill Creek- 16 Bed Homes	Community			Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				Day Services MPC	Day Services MWC	Day Services MHC								
Tuition														
Budget														\$ 85,000
Actuals 8 mos. Adjustments														\$ 53,333
Projected Actual														\$ 80,000
Seminars/Training														
Budget	10,795	7,085	13,440	1,975	5,649	8,010	3,085	11,085	1,370	2,620	8,620	30,599		104,333
Actuals 8 mos. Adjustments	296	1,200	1,514	193	172	618	417	2,841	259	458	1,121	10,440		19,529
Projected Actual	444	1,800	2,271	289	258	928	626	4,261	389	687	1,681	15,660		29,294
Mileage Reimb.														
Budget	1,200	4,500	6,000	500	1,000	2,000	2,000	2,000	250	500	2,000	5,000		26,950
Actuals 8 mos. Adjustments	411	1,023	4,244	-	332	942	-	381	-	-	-	1,988		9,320
Projected Actual	616	1,535	6,366	-	498	1,413	-	571	-	-	-	2,982		13,981
Dues & Subs.														
Budget	3,500	5,000	9,000	300	206	2,500	2,000	2,000	500	650	2,000	23,500		51,156
Actuals 8 mos. Adjustments	2,367	3,743	5,708	103	103	1,632	688	1,045	269	441	891	15,638		32,627
Projected Actual	3,550	5,615	8,562	154	154	2,448	1,032	1,567	404	661	1,337	23,457		48,940
Employee Recog														
Budget	2,800	5,050	5,100	1,600	743	1,960	500	2,110	200	280	2,050	60,000		81,650
Actuals 8 mos. Adjustments	1,959	6,415	7,920	168	168	470	298	552	237	226	465	36,610		56,063
Projected Actual	2,939	9,623	11,880	252	1,114	705	447	827	356	339	697	54,728		83,907
Training														
Budget	400	400	2,400	400	400	400	50	250	100	50	700	2,800		8,350
Actuals 8 mos. Adjustments	269	382	1,615	269	269	269	39	91	39	-	-	1,591		4,833
Projected Actual	404	573	2,423	404	404	404	58	137	58	-	-	2,386		7,250
Pagers														
Budget												500		500
Actuals 8 mos. Adjustments												330		330
Projected Actual												495		495
Uniforms														
Budget	204	100	600	100	100	3,100	300	2,300	60	200	2,400	1,500		10,864
Actuals 8 mos. Adjustments	38	38	230	77	77	38	38	198	38	52	783	1,022		2,553
Projected Actual	57	57	345	115	115	57	57	297	57	78	1,175	1,532		3,830
Wellness Program														
Budget														0
Actuals 8 mos. Adjustments														0
Projected Actual														0
Travel/Sustenance														
Budget	7,928	10,666	8,717	3,440	1,960	8,000	2,664	6,133	2,000	1,864	4,800	9,600		67,771
Actuals 8 mos. Adjustments		64												64
Projected Actual		96												96

Fiscal Year 2022
Employee Expense Total

	Philip Center	Wasmond Center	Community			Community			Day School			Day School			Trans	TOTALS
			Mill Creek-16 Bed Homes	Day Services MPC	Day Services MWC	Day Services MHC	Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin				
TOTAL BUDGET	\$ 26,827	\$ 32,801	\$ 45,257	\$ 6,615	\$ 10,915	\$ 25,970	\$ 10,599	\$ 25,878	\$ 4,480	\$ 6,164	\$ 22,570	\$ 218,499	\$ -	\$ 436,575		
8 MONTHS ADJUSTMENTS	5,341	12,865	21,231	733	1,696	3,970	1,481	5,107	843	1,177	3,260	120,951	-	178,653		
TOTAL PROJECTED ACTUAL	\$ 8,011	\$ 19,298	\$ 31,846	\$ 1,100	\$ 2,543	\$ 5,955	\$ 2,221	\$ 7,661	\$ 1,264	\$ 1,765	\$ 4,890	\$ 181,239	\$ -	\$ 267,793		
	234.9%	70.0%	42.1%	501.4%	329.1%	336.1%	377.3%	237.8%	254.4%	20.6%	63.0%					

Adjustments:
N/A

Expense increase/(decrease) \$ 168,783
 Cash Basis increase/(decrease) \$ 168,783
 % increase/(decrease) 63%
 Cost we could avoid if necessary \$ 166,650
 Tuition , Seminars & Employee Recognition

Fiscal Year 2022
Consulting Total

	Budget Actuals 8 mos. Adjustments Projected Actual	Wasmond Center			Community Day Services			Community Day Services			Community Day Services			Day School			TOTALS	
		Philip Center	Mill Creek- 16 Bed Homes	Day Services MPC	Day Services MWC	Day Services MHC	Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans					
Neurologist																		
Medical Director																		
		25,500	31,200	30,000														86,700
		16,990	20,800	19,083														56,873
		25,484	31,200	28,625														85,309
Orthopedic																		8,000
		2,000	6,000															4,500
		1,000	3,500															3,500
		1,000	2,500															8,000
		2,000	6,000															19,880
Pharmacy																		12,961
		2,600	6,480	10,800														0
		1,700	4,328	6,933														19,442
		2,551	6,491	10,400														4,430
Vision																		3,589
		500	1,500	2,430														(135)
		585	630	2,374														5,181
		(135)	945	3,561														17,615
Dental																		4,083
		1,000	7,015	9,600														0
		500	2,683	900														6,125
		750	4,025	1,350														0
Physical Therapy																		0
																		0
																		0
Speech Therapy																		0
																		0
																		0
Occupat. Therapy																		0
																		0
																		0
Recreational Ther.																		0
																		0
																		0
Respiratory Ther.																		23,268
		5,000	16,500	1,368	100					300								10,768
		113	10,656															0
		169	15,984															16,153

Fiscal Year 2022
Consulting Total

		Philip Center	Wasmond Center	Mill Creek- 16 Bed Homes	Community			Day School life skills	Day School multi needs	Day School Eigin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
					MPC	MWC	MHC								
Psychology	Budget	340	3,540	1,275										5,155	
	Actuals 8 mos.	638	935	2,295										3,868	
	Adjustments													0	
	Projected Actual	956	1,403	3,443										5,801	
Dietary	Budget													0	
	Actuals 8 mos.													0	
	Adjustments													0	
	Projected Actual													0	
Instruction	Budget													0	
	Actuals 8 mos.													0	
	Adjustments													0	
	Projected Actual													0	
Behavior	Budget													0	
	Actuals 8 mos.													0	
	Adjustments													0	
	Projected Actual													0	
	Budget													3,550	
	Actuals 8 mos.													1,334	
	Adjustments													0	
	Projected Actual													2,001	
Psychiatry	Budget		2,000	3,750										5,750	
	Actuals 8 mos.			1,688										1,688	
	Adjustments													0	
	Projected Actual			2,531										2,531	
Pulmonary	Budget		3,000											6,000	
	Actuals 8 mos.													1,200	
	Adjustments													1,200	
	Projected Actual													3,600	
CNA/Aides	Budget		23,920	71,760										119,600	
	Actuals 8 mos.			30,902										54,760	
	Adjustments													0	
	Projected Actual			46,353										82,139	
LPN	Budget		35,942	29,286										87,693	
	Actuals 8 mos.			5,858										5,858	
	Adjustments													0	
	Projected Actual			8,788										8,788	
RN	Budget		53,914	43,930										131,539	
	Actuals 8 mos.			3,928										96,322	
	Adjustments													0	
	Projected Actual			5,892										147,484	
TOTAL BUDGET			\$ 153,716	\$ 174,371	\$ 187,143	\$ 100	\$ 300	\$ 1,000	\$ 1,000	\$ 350	\$ 200	\$ 1,000	\$	\$ 519,180	
8 MONTHS			26,653	122,577	109,240			140	704	70	140	280		259,804	
ADJUSTMENTS			865	3,700										4,565	
TOTAL PROJECTED ACTUAL			\$ 40,277	\$ 186,416	\$ 163,860	\$	\$	\$ 210	\$ 1,056	\$ 105	\$ 210	\$ 420	\$	\$ 392,554	
			282%	-6%	14%	0%	#DIV/0!	376%	-5%	233%	0%			32%	

Adjustments:
Orthopedic - Ortho Clinics are held twice/year at MPC: January and April
- Held quarterly at MWC: January, April, July/August, October/ November
Vision : MPC- duplicate payment (135)

Expense increase/(decrease) 126,626
Cash Basis increase/(decrease) 126,626
% increase/(decrease) 0
Cost we could avoid if necessary 0

Fiscal Year 2022
Medical Expense Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community Day Services			Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				MPC	MWC	MHC								
Incontinence Supplies	Budget \$ 19,000	40,000	104,000											\$ 163,000
	Actuals 8 mos. Adjustments	24,791	64,168											101,064
	Projected Actual	37,187	96,252											151,595
Medical Supplies	Budget \$ 189,000	300,000	189,000	1,200	3,000	19,000	8,500	6,500	3,600	3,200	2,000			725,100
	Actuals 8 mos. Adjustments	242,262	144,806	3,521	6,182	6,667	4,057	4,298	2,443	4,246	1,797			523,543
	Projected Actual	148,834	363,393	5,282	9,273	10,000	6,086	6,446	3,664	6,369	2,696			785,315
Therapy Supplies	Budget \$ 2,000	3,000	6,000	1,200	5,000	5,000	2,000	3,000	6,000	10,000				44,700
	Actuals 8 mos. Adjustments	1,199	2,014	1,928	128	1,156	220	3,762	5,542	4,757				20,928
	Projected Actual	1,799	3,021	2,891	266	1,734	330	5,643	8,313	7,136				31,392
Outside Serv Fee-Diagnostic	Budget \$ 800	6,750	1,500											9,050
	Actuals 8 mos. Adjustments													0
	Projected Actual													0
TOTAL BUDGET	\$ 210,800	\$ 349,750	\$ 300,500	\$ 2,400	\$ 8,000	\$ 24,000	\$ 10,500	\$ 9,500	\$ 9,600	\$ 13,200	\$ 2,000	\$	\$	\$ 941,850
8 MONTHS ADJUSTMENTS	112,526	269,067	210,902	3,699	6,310	7,823	4,277	8,060	7,985	9,003	1,797			643,535
TOTAL PROJECTED ACTUAL	\$ 168,789	\$ 403,601	\$ 316,353	\$ 5,548	\$ 9,465	\$ 11,735	\$ 6,416	\$ 12,090	\$ 11,978	\$ 13,505	\$ 2,696	\$	\$	\$ 968,302
	24.9%	-13.3%	-5.0%	-56.7%	-15.5%	104.5%	63.7%	-21.4%	-73.9%					-2.7%

Notes:
Therapy Supplies : usually ordered at year end.

Adjustments:
N/A

Expense increase/(decrease) \$ (26,452)
Cash Basis increase/(decrease) \$ (26,452)
% increase/(decrease) -2.7%
Cost we could avoid if necessary \$

Fiscal Year 2022
Dietary/Support Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community			Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				Day Services MPC	Day Services MWC	Day Services MHC						
Food												
Budget	\$ 2,000	\$ 45,000	\$ 176,000	\$ 150	\$ 80	\$ 8,000	\$ -	\$ 6,800	\$ 1,000	\$ -	\$ -	\$ 239,630
Actuals 8 mos.	1,379	26,256	116,945	43	213	1,989	-	-	432	-	-	147,258
Adjustments												
Projected Actual	2,068	39,385	175,418	65	319	2,983	-	-	648	-	-	220,886
Nourishments												
Budget	\$ 56,000	\$ 86,000	\$ 76,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,500
Actuals 8 mos.	34,686	51,540	49,037	-	-	-	-	-	-	-	-	135,263
Adjustments												0
Projected Actual	52,029	77,311	73,556	-	-	-	-	-	-	-	-	202,895
Dietician												
Budget	\$ 5,000	\$ 7,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,000
Actuals 8 mos.	3,525	4,613	8,713	-	-	-	-	-	-	-	-	16,850
Adjustments												0
Projected Actual	5,288	6,919	13,069	-	-	-	-	-	-	-	-	25,275
Outside Service Fees												
Budget	\$ -	\$ 1,500	\$ 1,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,450
Actuals 8 mos.	-	905	3,778	-	-	-	-	-	-	-	-	4,683
Adjustments												0
Projected Actual	-	1,358	5,667	-	-	-	-	-	-	-	-	7,025
Kitchen Supplies												
Budget	\$ 250	\$ 10,000	\$ 9,200	\$ 275	\$ 300	\$ 700	\$ 250	\$ 700	\$ 100	\$ -	\$ -	\$ 22,275
Actuals 8 mos.	174	6,462	6,693	-	80	10	257	257	-	-	-	13,932
Adjustments												0
Projected Actual	260	9,693	10,040	-	120	16	385	385	-	-	-	20,899
Vending Supplies												
Budget	\$ 350	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,350
Actuals 8 mos.	-	-	-	-	1,411	-	-	-	-	-	-	1,411
Adjustments												0
Projected Actual	-	-	-	-	2,117	-	-	-	-	-	-	2,117
TOTAL BUDGET	\$ 65,600	\$ 149,500	\$ 278,650	\$ 500	\$ 980	\$ 8,700	\$ -	\$ 250	\$ 1,100	\$ -	\$ -	\$ 516,205
8 MONTHS	39,763	89,776	185,166	43	293	1,999	-	257	432	-	-	319,398
ADJUSTMENTS												-
TOTAL PROJECTED ACTUAL	\$ 59,645	\$ 134,664	\$ 277,749	\$ 65	\$ 440	\$ 2,999	\$ -	\$ 385	\$ 648	\$ -	\$ -	\$ 479,097
	6.6%	11.0%	0.3%	0.0%	552.5%	190.1%	#DIV/0!	122.9%	69.7%			7.7%

Adjustments:
N/A

Expense increase/(decrease) \$ 37,108
Cash Basis increase/(decrease) \$ 37,108
% increase/(decrease) 7.7%

Cost we could avoid if necessary \$ -

Fiscal Year 2022
Housekeeping Total

Linen	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community			Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				Day Services MPC	Day Services MWC	Day Services MHC								
Budget	1,000	4,000	6,000	400	1,000	1,200	150	150	100	150	150	-	-	14,300
Actuals 8 mos. Adjustments	137	2,238	4,002	-	554	796	-	-	-	-	-	-	-	7,727
Projected Actual	205	3,358	6,002	-	831	1,194	-	-	-	-	-	-	-	11,590
Laundry Supplies														
Budget	6,741	17,120	14,124	214	1,070	1,070	1,605	-	214	1,605	-	-	-	48,763
Actuals 8 mos. Adjustments	5,103	11,372	4,426	-	-	212	20	24	28	10	24	-	-	21,196
Projected Actual	7,654	17,059	6,639	-	-	318	30	37	42	16	37	-	-	31,795
Housekeeping Sup														
Budget	8,000	22,600	34,200	1,200	8,000	12,000	5,000	5,000	1,000	5,000	5,000	4,600	-	111,600
Actuals 8 mos. Adjustments	4,710	15,085	17,861	766	5,520	3,727	2,711	3,058	1,270	3,982	7,195	2,912	-	68,798
Projected Actual	7,065	22,628	26,791	1,149	8,280	5,591	4,067	4,587	1,904	5,973	10,792	4,368	-	103,197
Outside Serv Fees-Hskpg Budget														
Budget	460	600	1,200	200	4,200	1,000	230	35,200	50	500	500	300	-	44,440
Actuals 8 mos. Adjustments	1,064	306	4,347	85	152	434	728	23,313	-	-	-	145	-	30,573
Projected Actual	1,596	459	6,520	128	228	651	1,091	34,969	-	-	-	217	-	45,860
TOTAL BUDGET	\$ 16,201	\$ 44,320	\$ 55,524	\$ 2,014	\$ 14,270	\$ 15,270	\$ 6,985	\$ 40,350	\$ 1,364	\$ 7,255	\$ 5,650	\$ 4,900	\$ -	\$ 214,103
8 MONTHS ADJUSTMENTS	11,013	29,002	30,636	851	6,226	5,170	3,439	26,391	1,297	3,993	7,219	3,057	-	\$ 128,294
TOTAL PROJECTED ACTUAL	\$ 16,520	\$ 43,504	\$ 45,954	\$ 1,276	\$ 9,339	\$ 7,755	\$ 5,158	\$ 39,586	\$ 1,946	\$ 5,989	\$ 10,829	\$ 4,585	\$ -	\$ 192,441
Adjustments:	-1.9%	1.9%	20.8%	57.8%	52.8%	96.9%	35.4%	1.9%	-29.9%	6.9%	11.3%	-	-	-
N/A														
Note:														
Linen to be ordered in the last quarter of fiscal year														
Expense increase/(decrease)														\$ 21,662
Cash Basis increase/(decrease)														\$ 21,662
% increase/(decrease)														11.3%
Cost we could avoid if necessary														\$ -

Fiscal Year 2022
Occupancy Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community Day Services MPC	Community Day Services MWC	Community Day Services MHC	Day School multi needs	Day School life skills	Day School Eligh	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
Gas	Budget \$ 5,300	\$ 14,500	\$ 35,200	\$ 1,100	\$ 5,600	\$ 12,000	\$ 2,500	\$ 2,500	\$ 1,500	\$ 4,000	\$ 8,500	\$ 4,500		\$ 97,200
	Actuals 8 mos. 2,628	8,000	17,394	529	2,747	5,913	1,052	1,052	1,200	2,046	4,775	2,197		\$ 48,336
	Adjustments (1,200)													
	Projected Actual 3,943	10,200	26,092	793	4,121	8,870	1,579	1,579	1,800	3,069	7,163	3,296		72,503
Electric	Budget 26,500	52,000	73,500	5,000	15,000	52,000	10,500	10,500	5,000	9,300	21,700	20,000		301,000
	Actuals 8 mos. 17,457	34,476	48,938	3,487	8,324	34,778	6,980	6,980		5,981	13,956	12,013		193,370
	Adjustments (3,448)							3,448						0
	Projected Actual 26,186	46,543	73,407	5,230	12,485	52,166	10,469	10,469	5,171	8,972	20,935	18,020		290,055
Sewer/Water	Budget 6,000	25,000	30,400	1,200	5,500	16,000	1,800	3,000	2,500	1,200	2,820	5,500		100,920
	Actuals 8 mos. 4,653	15,591	19,898	909	2,443	8,168	3,634	731	1,677	412	945	2,734		61,797
	Adjustments 6,980	23,387	29,847	1,363	3,665	12,252	5,451	1,097	2,516	618	1,417	4,101		92,695
	Projected Actual 5,218	3,723	9,074	787	2,736	4,275	1,574	1,574	684	305	714	1,425		32,088
Disposal	Budget 3,788	2,788	6,885	515	1,827	3,579	1,018	1,018	499	56	130	1,177		23,280
	Actuals 8 mos. 5,682	4,180	10,328	773	2,740	5,369	1,528	1,528	748	84	195	1,766		34,920
	Adjustments 5,941	4,544	14,848	1,188	4,090	3,712	2,376	2,376	454	442	2,475	17,208		59,655
	Projected Actual 3,021	2,638	5,740	595	2,076	2,151	1,190	1,190	517	27	64	5,896		25,105
Landscaping	Budget 1,800	1,500	3,900	300	1,666	1,050	315	315	150	400	750	1,300		13,446
	Actuals 8 mos. 6,634	5,720	13,084	1,252	4,987	4,492	2,220	2,220	977	444	852	10,733		53,614
	Adjustments 5,168	6,207	13,455	568	5,592	3,439	2,898	2,898	615	1,111	2,223	2,243		46,357
	Projected Actual 5,134	5,527	11,273	707	4,562	6,906	1,414	1,414	766	124	288	1,776		39,891
Snow Removal	Budget (1,921)	(540)		(320)	(1,152)	(3,741)	321	321	(348)	824	1,647	103		-4,806
	Actuals 4 mos. 5,141	6,147	13,906	602	5,498	3,911	2,806	2,806	650	1,246	2,388	2,318		47,419
	Adjustments 4,000	14,000	39,000	200	1,500	5,000	2,200	2,200	250	1,500	2,500	2,000		73,650
	Projected Actual 2,601	8,664	24,122	138	795	1,030	50	50	23	108	189	1,054		39,477
Maintenance	Budget 3,902	12,996	36,183	207	1,193	1,545	1,053	75	34	163	283	1,582		59,215
	Actuals 8 mos. 0													0
	Adjustments 0													0
	Projected Actual 3,902	12,996	36,183	207	1,193	1,545	1,053	75	34	163	283	1,582		59,215
Real Estate Taxes	Budget 0													0
	Actuals 8 mos. 0													0
	Adjustments 0													0
	Projected Actual 0													0

Fiscal Year 2022
Occupancy Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community Day Services			Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				MPC	MWC	MHC								
Budget	6,833	11,896	26,442	1,761	7,056	14,987	5,284	8,814	1,763	5,518	11,052	6,341	-	107,746
Actuals 8 mos.	4,781	8,323	18,501	1,232	4,937	10,485	3,696	6,167	1,233	3,861	7,733	4,437	-	75,385
Adjustments														
Projected Actual	7,171	12,485	27,751	1,848	7,405	15,728	5,544	9,250	1,850	5,791	11,599	6,655	-	113,077
Service Cont-Bldg														
Budget	2,280						2,372	2,372		598	1,394			9,016
Actuals 8 mos.	1,542	635	350				1,542	1,542						5,612
Adjustments		(635)												-985
Projected Actual	2,313						2,313	2,313						6,940
Rent														
Budget														0
Actuals 8 mos.														0
Adjustments														0
Projected Actual														0
Interest Expense														
Budget														100,717
Actuals 8 mos.										30,215	70,502			92,546
Adjustments										27,764	64,782			
Projected Actual										41,646	97,173			138,818
Telephone														
Budget	10,500	6,000	16,200	900	2,500	5,600	2,700	3,500	1,000	1,000	2,800	11,300	-	64,000
Actuals 8 mos.	5,843	3,834	10,351	537	1,339	3,613	1,812	1,577	965	553	1,177	6,234	-	37,836
Adjustments														0
Projected Actual	8,765	5,751	15,527	805	2,009	5,420	2,718	2,365	1,447	830	1,766	9,276	-	56,679
Dep-Land Imp														
Budget	9,402	19,349	7,165		12,783	3,068	897	823		36,898	86,096	8,685	2,037	187,203
Actuals 8 mos.	6,549	23,566	6,376		12,522	1,972	785	11,187		10,230	23,871	2,673	1,358	101,088
Adjustments														0
Projected Actual	9,823	35,349	9,564		18,783	2,958	1,177	16,781		15,345	35,806	4,009	2,037	151,632
Dep-Building														
Budget		93,950	385,482		81,450	268,020		187,227		107,640	251,161	112,242		1,487,173
Actuals 8 mos.		62,741	256,988		54,478	178,680		124,818		29,900	69,767	65,922		843,294
Adjustments														0
Projected Actual		94,112	385,482		81,717	268,020		187,227		44,850	104,650	98,883		1,264,941
Dep-Building Imp														
Budget	133,567	38,243	46,291	2,928	45,706	33,794	12,588	11,027	21,146	593	1,384	10,984	-	358,253
Actuals 8 mos.	81,456	18,367	21,169		2,882	10,312	4,691	6,160	14,098	99	231	4,441	-	163,904
Adjustments														0
Projected Actual	122,184	27,550	31,753		4,323	15,468	7,037	9,240	21,146	148	346	6,661	-	245,857
Dep-Leasehold Imp														
Budget														0
Actuals 8 mos.														0
Adjustments														0
Projected Actual														0

Fiscal Year 2022
Occupancy Total

	Philip Center		Wasmond Center		Mill Creek-16 Bed Homes		Community Day Services MPC		Community Day Services MWC		Community Day Services MHC		Day School multi needs		Day School life skills		Day School Elgin		Day School Geneva MN		Day School Geneva LS		Admin	Trans	TOTALS
	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.	Budget	Actuals 8 mos.			
Fire/Sec/Alarm/Sprk	3,253	1,113	5,692	3,037	21,135	13,066	554	213	4,538	3,861	3,436	2,443	4,078	175	1,220	2,847	1,425	178	1,036	518	776	976	-	50,795	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	29,303	
Projected Actual	1,670	1,670	4,556	4,556	19,598	19,598	320	320	5,791	5,791	3,522	3,522	3,507	266	1,555	2,847	1,463	266	1,555	776	1,463	-	43,954		
Architectural Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Cable Television	1,280	785	5,400	588	2,736	1,791	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,416	
Actuals 8 mos.	1,134	840	1,382	893	2,820	2,005	126	168	691	616	2,286	630	630	230	252	594	762	152	508	762	508	-	-	11,538	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,378	
Projected Actual	1,260	1,260	1,340	1,340	3,008	3,008	252	252	924	924	2,286	504	504	228	228	594	762	228	508	762	508	-	-	11,067	
Drinking Water	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
TOTAL BUDGET	\$ 226,376	\$ 142,194	\$ 301,887	\$ 199,668	\$ 723,748	\$ 464,847	\$ 16,312	\$ 9,030	\$ 194,742	\$ 103,407	\$ 427,618	\$ 50,002	\$ 243,519	\$ 35,317	\$ 201,793	\$ 468,761	\$ 204,615	\$ 35,317	\$ 201,793	\$ 204,615	\$ 468,761	\$ 204,615	\$ 2,037.19	\$ 3,096,728	
8 MONTHS	142,194	142,194	199,668	199,668	464,847	464,847	9,030	9,030	103,407	103,407	271,461	29,473	166,560	20,106	82,198	188,425	112,037	20,106	82,198	112,037	188,425	112,037	1,358	\$1,790,765	
ADJUSTMENTS	(121)	(121)	(4,323)	(4,323)	3,900	3,900	(20)	(20)	514	514	(2,691)	636	636	4,450	1,224	2,397	1,403	4,450	1,224	2,397	1,403	-	-	\$7,655	
TOTAL PROJECTED ACTUAL	\$ 212,832	\$ 212,832	\$ 291,197	\$ 291,197	\$ 698,216	\$ 698,216	\$ 13,446	\$ 13,446	\$ 155,639	\$ 155,639	\$ 402,008	\$ 45,329	\$ 250,960	\$ 36,834	\$ 124,760	\$ 285,350	\$ 169,524	\$ 36,834	\$ 124,760	\$ 169,524	\$ 285,350	\$ 169,524	\$ 2,037	\$2,688,133	
	6.4%		3.7%		3.7%		21.3%		25.1%		6.4%	10.3%	-3.0%	-4.1%		20.7%								15.2%	

Notes:
 Landscaping - "8" months of the year (Apr - Nov) per contracts.
 Snow Removal - "5" months of the year (Nov - March) per contracts.
 Depreciation is adjusted for expected actual by year end-due to additions throughout the year

Adjustments
 Gas and Electric allocation adjustments for MDS Classrooms at MWC
 Snow removal: accruals removed, allocations corrected and adjustment made for
 March payment for Geneva campus paid in advance. Blizzard fee added to projections

Expense increase/(decrease) \$ 408,595
 Cash basis increase/(decrease) \$ 370,200
 % increase/(decrease) w/o depreciation 1.4%
 Cost we could avoid if necessary \$

Fiscal Year 2022
Equipment Total

	Philip Center	Wasmond			Community			Community			Day School			Trans	TOTALS
		Center	Mill Creek-16 Bed Homes	Day Services MPC	Day Services MWC	Day Services MHC	Day School life skills	Day School Eigin	Day School Geneva MIN	Day School Geneva LS	Admin				
Copier Expense															
Budget	2,000	3,600	2,450	2,000	1,700	3,500	12,000	2,350	2,600	3,800	4,000			43,600	
Actuals 8 mos.	1,727	2,594	1,625	2,012	564	312	9,051	582	2,523	62	2,727			26,111	
Adjustments							(1,663)			1,663				0	
Projected Actual	2,590	3,891	2,437	3,017	845	467	13,577	873	1,291	2,587	4,090			39,167	
Service Cont.-Equip															
Budget	7,748	12,466	2,112	4,676	2,378	5,377	5,739	570	3,165	6,221	25,512			99,881	
Actuals 8 mos.	4,602	2,363	1,315	822	1,204	3,885	5,148	116	2,428	3,607	16,504			60,183	
Adjustments	175	350	70	350	263	105	350	350	105	245	88			4,550	
Projected Actual	7,165	4,070	2,077	1,757	2,199	5,985	8,247	699	3,799	5,778	24,777			96,990	
Insurance Equip.															
Budget	1,205	2,557	306	1,358	2,407	1,059	1,508	300	285	794	749			16,100	
Actuals 8 mos.	919	1,950	233	1,036	1,836	808	1,150	229	202	606	571			12,281	
Adjustments														0	
Projected Actual	1,379	2,925	350	1,554	2,754	1,212	1,725	343	303	909	857			18,421	
Dep-Furn & Equip															
Budget	54,243	194,768	2,786	40,362	41,578	15,380	70,252	6,804	47,161	103,173	104,832	439		795,637	
Actuals 8 mos.	26,943	110,818	1,047	19,436	26,346	11,805	61,969	4,971	13,490	26,550	43,237	1,147		402,170	
Adjustments														0	
Projected Actual	40,415	166,227	1,570	29,154	39,519	17,707	92,954	7,457	20,234	39,825	64,735	1,721		603,134	
Expensed Equipment															
Budget	10,179	24,108	1,200	5,300	9,000	1,000	5,000	200	1,000	3,000	5,000			116,218	
Actuals 8 mos.	8,958	27,698	606	1,812	7,284	1,270	3,368	338	7,020	16,963	9,724			106,844	
Adjustments														0	
Projected Actual	13,436	41,546	909	2,718	10,926	1,905	5,051	507	10,530	25,445	14,587			160,265	
Computer Software															
Budget	5,182	13,491	2,551	2,827	2,551	484	484	483	483	483	185,731			240,319	
Actuals 8 mos.	1,296	2,953	1,227	2,001	1,296	393	393	393	420	420	106,974			125,537	
Adjustments														0	
Projected Actual	1,943	4,429	1,840	3,002	1,943	589	589	589	629	629	160,462			188,305	
Computer Supplies															
Budget	300	300	50	50	500	150	150	150	150	150	5,000			7,250	
Actuals 8 mos.	1,443	343	108	38	437	216	273		3,381	7,725	6,061			20,234	
Adjustments														0	
Projected Actual	2,164	515	162	57	656	325	410		5,071	11,587	9,091			30,351	

Fiscal Year 2022
Equipment Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community Day Services			Day School multi needs	Day School life skills	Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				MPC	MWC	MHC								
Equipment Repairs	Budget 6,000	10,000	12,000	300	3,000	2,000	1,000	1,000	250	500	1,500	1,000	-	36,550
	Actuals 8 mos. 5,231	1,505	1,485	563	-	394	3,768	707	-	-	-	2,204	-	15,856
	Adjustments													
	Projected Actual 7,846	2,258	2,228	844	-	590	5,652	1,061	-	-	-	3,306	-	23,784
Computer Support	Budget -	-	-	-	-	-	-	-	-	-	-	73,817	-	73,817
	Actuals 8 mos. 75	-	-	-	-	-	-	-	-	-	-	37,112	-	37,187
	Adjustments (75)													-75
	Projected Actual -	-	-	-	-	-	-	-	-	-	-	55,668	-	55,668
Data Proc/Connection	Budget 7,059	8,233	10,569	587	4,991	4,991	2,936	2,936	1,174	1,174	2,349	6,917	-	53,916
	Actuals 8 mos. 4,931	5,355	6,919	264	4,295	3,984	2,497	2,443	879	196	391	4,408	-	36,562
	Adjustments													
	Projected Actual 7,396	8,033	10,379	396	6,442	5,976	3,745	3,664	1,319	294	587	6,252	-	54,483
Equipment Rental	Budget -	600	-	-	-	-	-	-	-	-	-	-	-	600
	Actuals 8 mos. -	210	-	-	-	-	-	-	-	-	-	-	-	210
	Adjustments													
	Projected Actual -	315	-	-	-	-	-	-	-	-	-	-	-	315
Computer Equip - Other	Budget 750	1,000	3,000	150	500	1,000	500	1,000	100	500	1,000	4,910	-	14,410
	Actuals 8 mos. -	-	-	-	-	-	-	-	-	-	-	-	-	0
	Adjustments													0
	Projected Actual -	-	-	-	-	-	-	-	-	-	-	-	-	0
TOTAL BUDGET	\$ 94,666	\$ 271,122	\$ 247,640	\$ 12,492	\$ 65,064	\$ 68,105	\$ 31,386	\$ 100,068	\$ 12,381	\$ 56,997	\$ 122,469	\$ 417,468	\$ 439	\$ 1,500,297
8 MONTHS	56,124	155,789	115,864	6,987	31,451	43,344	24,953	84,502	7,508	29,659	56,324	229,522	1,147	843,174
ADJUSTMENTS	100	350	2,100	70	350	263	105	350	350	(1,558)	1,908	88	-	4,475
TOTAL PROJECTED ACTUAL	\$ 84,336	\$ 234,208	\$ 176,946	\$ 10,586	\$ 47,701	\$ 65,410	\$ 37,587	\$ 127,278	\$ 11,787	\$ 42,151	\$ 87,348	\$ 343,825	\$ 1,721	\$ 1,270,884
	12.2%	15.8%	40.0%	18.0%	36.4%	4.1%	-16.5%	-21.4%	5.0%			21.4%	-74.5%	18.1%

Adjustments:
 reless \$75 7109-410 should be 7108-410
 Service Contract s annual billing for Health Kiosks not yet received.
 Copier expense : allocation correction

Expense increase/(decrease) \$ 229,413
 Cash basis increase/(decrease) \$ 192,502
 % increase/(decrease) w/o depreciation 2.9%

Fiscal Year 2022
Vehicles Total

	Philip Center	Wasmond Center	Mill Creek- 16 Bed Homes	Community Day Services			Community Day Services			Community Day Services			Day School Eigin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				MPC	MWC	MHC	Day School multi needs	Day School life skills	Day School	Day School	Day School							
Gasoline																		
Budget	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repairs																		
Budget																		
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Insurance																		
Budget																		
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation																		
Budget																		
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Outside Srvic Fees																		
Budget																		
Actuals 8 mos.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Projected Actual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL BUDGET	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8 MONTHS ADJUSTMENTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL PROJECTED ACTUAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Adjustments: 42.4% Expense increas: \$ 67,176 Deprec. increase/(decrease) * \$ 35,530

Fiscal Year 2022
Administrative Total

	Philip Center	Wasmond Center	Mill Creek-16 Bed Homes	Community Day Services			Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
				MPC	MWC	MHC						
Promotional Advert.												
Budget	900	500	300	100	100	900	100	1,250	100	1,000	2,500	80,000
Actuals 8 mos.	1,891	447	152	211	44	44	63	2,344	63	377	879	46,526
Adjustments												
Projected Actual	2,837	671	227	317	66	66	95	3,516	95	565	1,319	69,789
Advert. Help Wanted												
Budget												16,400
Actuals 8 mos.												15,445
Adjustments												0
Projected Actual												23,167
Postage Expense												
Budget												100,000
Actuals 8 mos.												59,536
Adjustments												0
Projected Actual												89,304
Audit Expense												
Budget												60,000
Actuals 8 mos.												40,000
Adjustments												0
Projected Actual												60,000
Legal Expense												
Budget												20,000
Actuals 8 mos.												0
Adjustments												0
Projected Actual												0
Office Supplies												
Budget	1,457	4,057	5,019	227	1,242	2,002	312	2,062	312	1,062	3,667	40,382
Actuals 8 mos.	770	2,044	2,684	168	1,031	1,147	124	886	124	1,183	3,395	27,142
Adjustments												0
Projected Actual	1,155	3,066	4,026	252	1,546	1,721	186	1,329	186	1,774	5,093	40,714
Employee Party												
Budget												20,000
Actuals 8 mos.												0
Adjustments												0
Projected Actual												0
Ins. Gen & Profess.												
Budget	19,699	45,298	59,098	3,940	7,798	7,895	3,939	11,819	19,099	2,955	9,521	210,628
Actuals 8 mos.	17,952	41,280	53,856	3,591	7,106	7,195	3,591	10,771	17,351	2,693	8,677	202,013
Adjustments												0
Projected Actual	26,928	61,920	80,784	5,386	10,659	10,792	5,386	16,156	26,026	4,039	13,015	303,019
Lics. Tax, Reg Fees												
Budget	600	1,000	600	50	100	300	50	325	325	50	50	4,150
Actuals 8 mos.	325	499	385	150	150	150	30	325	325	30	70	2,710
Adjustments												0
Projected Actual	488	748	578	225	225	225	45	488	488	45	105	4,065
Other General Misc.												
Budget												0
Actuals 8 mos.												0
Adjustments												0
Projected Actual												0
Meetings												
Budget	500	1,200	1,800	500	1,000	2,000	150	500	1,200	250	750	21,850
Actuals 8 mos.	117	746	219	141	141	30	80	110	335	78	147	9,005
Adjustments												0
Projected Actual	176	1,118	328	212	212	45	120	164	502	118	220	13,507

Fiscal Year 2022
Administrative Total

	Philip Center	Wasmond Center			Mill Creek-16 Bed Homes			Community Day Services			Community Day Services			Day School			Geneva LS	Geneva MN	Geneva IL	Admin	Trans	TOTALS
		Center	Center	Center	MPC	MWC	MHC	multi needs	life skills	Elgin	Geneva MN	Geneva IL	Geneva LS									
Outside Svc Fees- Admin	Budget	1,000	1,200	3,900	70	600	500	800	6,000	800	450	2,000	110,198								127,118	
	Actuals 8 mos.	690	853	2,281	43	263	186	372	3,539	372	3,675	8,424	64,794								85,387	
	Adjustments																					
	Projected Actual	1,035	1,279	3,421	65	395	279	558	5,308	558	5,512	12,636	97,191								128,080	
Bad Debt Expense	Budget	2,500	10,000	12,000																	24,500	
	Actuals 8 mos.																				0	
	Adjustments	4,500	10,000	10,500																	25,000	
	Projected Actual	4,500	10,000	10,500																	25,000	
Interest Expense	Budget												12,500								12,500	
	Actuals 8 mos.												180								180	
	Adjustments																				0	
	Projected Actual												270								270	
Volunteer Expense	Budget	445	1,246	2,136	979	89	2,136	623	623	89	178	623	2,000								10,900	
	Actuals 8 mos.	17	23	97	33	21	35	21	21	15	14	14	(85)								222	
	Adjustments												85								85	
	Projected Actual	26	35	145	49	32	53	31	31	23	20	20									460	
Provider Taxes	Budget	205,249	496,964	572,428																	1,274,641	
	Actuals 8 mos.	131,625	326,724	363,583																	821,933	
	Adjustments																				0	
	Projected Actual	197,438	490,086	545,375																	1,232,899	
Outside Serv Fees-Benefits	Budget												11,500								11,500	
	Actuals 8 mos.												7,489								7,489	
	Adjustments																				0	
	Projected Actual												11,233								11,233	
Bank Fees	Budget												3,500								3,500	
	Actuals 8 mos.												2,064								2,064	
	Adjustments																				0	
	Projected Actual												3,095								3,095	
TOTAL BUDGET		\$ 232,350	\$ 561,464	\$ 657,281	\$ 5,866	\$ 10,928	\$ 15,752	\$ 17,132	\$ 36,079	\$ 5,860	\$ 6,439	\$ 20,966	\$ 452,471	\$ 200	\$ 2,022,768							
8 MONTHS		153,388	372,616	423,256	4,046	8,757	8,743	14,720	30,170	4,245	8,049	21,606	269,935	120	1,319,650							
ADJUSTMENTS		4,500	10,000	10,500									85		25,085							
TOTAL PROJECTED ACTUAL		\$ 234,582	\$ 568,923	\$ 645,385	\$ 6,069	\$ 13,135	\$ 13,115	\$ 22,080	\$ 45,255	\$ 6,368	\$ 12,073	\$ 32,409	\$ 405,030	\$ 180	\$ 2,004,603							
		-1.0%	-1.3%	2.5%	-3.4%	2.5%	20.0%	-22.4%	-20.3%	-8.0%	11.1%	11.1%	0.9%									

Adjustments:
 Admin: 4 months of construction loan interest
 Outside Service Fees - for MDS - AP posted to wrong account
 Bad Debt: expensed at year end
Note:
 Outside Service Fees - Admin: includes CILIA consultant, Leadership Consultant

Fiscal Year 2022
Client/Student Total

	Philip Center	Wasmond Center	Community Day Services			Community Day Services			Day School Elgin	Day School Geneva MN	Day School Geneva LS	Admin	Trans	TOTALS
			MPC	MWC	MHC	MPC	MWC	MHC						
Recreational Outings	Budget 500 \$	1,000 \$	150 \$	2,000 \$	3,000 \$	250	250	500 \$	2,000 \$	3,000 \$	3,000	125	\$ 18,150	
	Actuals 8 mos. Adjustments 503	1,46	-	167	250	250	250	-	-	-	-	-	\$ 4,569	
	Projected Actual 755	219	-	251	375	375	375	-	-	-	-	-	\$ 6,666	
Rec/Classroom Supplies	Budget 2,500	2,500	1,500	3,500	4,000	5,500	12,000	3,000	5,000	12,000	5,000	12,000	\$ 41,700	
	Actuals 8 mos. Adjustments 2,212	4,157	1,75	898	4,716	2,227	4,741	239	4,784	8,525	-	-	\$ 39,826	
	Projected Actual 3,319	6,235	262	1,348	7,074	3,341	7,112	358	7,177	12,788	-	-	\$ 59,739	
Improvement of Service	Budget 4,000	12,024	200	300	500	100	200	100	25	200	200	200	\$ 29,649	
	Actuals 8 mos. Adjustments 3,028	8,751	89	53	53	-	-	-	34	222	-	-	\$ 17,192	
	Projected Actual 4,543	13,126	133	80	80	-	-	-	50	333	-	-	\$ 25,788	
Client/Student Events	Budget 4,500	4,500	500	1,000	3,000	400	1,000	250	400	1,000	-	-	\$ 28,574	
	Actuals 8 mos. Adjustments 429	658	-	539	539	-	-	-	-	-	-	-	\$ 2,851	
	Projected Actual 644	987	-	808	808	-	-	-	-	-	-	-	\$ 4,277	
Marklund Store	Budget -	-	400	-	2,000	-	-	-	-	-	-	-	\$ 2,400	
	Actuals 8 mos. Adjustments -	-	142	89	89	-	-	-	-	-	123	-	\$ 354	
	Projected Actual -	-	142	89	89	-	-	-	-	-	184	-	\$ 415	
TOTAL BUDGET	\$ 11,500	\$ 20,000	\$ 2,750	\$ 6,800	\$ 12,500	\$ 8,000	\$ 16,200	\$ 3,850	\$ 7,425	\$ 16,200	\$ -	\$ -	\$ 142,473	
8 MONTHS ADJUSTMENTS	6,173	13,712	406	1,065	5,647	2,387	4,991	239	4,818	8,872	123	-	\$ 64,792	
TOTAL PROJECTED ACTUAL	\$ 9,259	\$ 20,567	\$ 537	\$ 1,598	\$ 8,426	\$ 3,581	\$ 7,487	\$ 358	\$ 7,227	\$ 13,308	\$ 184	\$ -	\$ 97,072	
	24.2%	-2.8%	411.9%	325.5%	48.4%	123.4%	116.4%	975.4%					46.8%	

Adjustments: Expense increase/(decrease) \$ 45,401
 N/A Cash Basis increase/(decrease) \$ 45,401
 % increase w/o deprec. 46.8%
 Cost we could avoid if necessary \$ -